Global Fund Strategy Development Timeline

### 2017-2022 Strategy

**2020-22 Allocation Period + Replenishment Cycle**

- **2020**
  - Q1
  - Q2
  - Q3
  - Q4

- **2021**
  - Q1
  - Q2
  - Q3
  - Q4

- **2022**
  - Q1
  - Q2
  - Q3
  - Q4

### 2023+ Strategy

- **2023**
  - Q1
  - Q2

---

**Strategy Development**

**Process**
- Open consultation & website launched
- SR2020 & TRP recommendations
- Partnership Forums

**Big Picture**
- Q4 2020 SC & Board Calls

**Focused Topics**
- Draft M&E/ KPI Framework

**Framework & Narrative**
- Full Strategy Approval

---

**2023-2025**

- 7th Replenishment; 2023-2025 evaluation calendar
- 2023-2025 Allocation Methodology; Final M&E/ KPI Framework
- 2023-2025 Investment Case

---

- First round synthesis of open consultation input (received by 1 September) just reviewed by October Strategy Committee
- Synthesis to be posted on Strategy development webpage (in EN, FR) by end October
- Input into open consultation still very much encouraged – all input received by 1 December to inform the preparations and materials for 6th Partnership Forums
6th Partnership Forum: Dates and Virtual Format Approved by SC

6th Partnership Forum meetings to be held virtually

<table>
<thead>
<tr>
<th>Partnership Forum</th>
<th>Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global Opening*</td>
<td>January 19, 2021*</td>
</tr>
<tr>
<td>Partnership Forum I: ECCA-LAC</td>
<td>February 9-11, 2021</td>
</tr>
<tr>
<td>Partnership Forum II: Africa &amp; MENA I**</td>
<td>February 17-19, 2021</td>
</tr>
<tr>
<td>Partnership Forum III: Asia &amp; MENA II**</td>
<td>March 3-5, 2021</td>
</tr>
<tr>
<td>Global Closing*</td>
<td>March 15, 2021</td>
</tr>
</tbody>
</table>

Global Opening and Closing to create a common thread across PFs, build momentum, common discussions and concurrence around recommendations for Strategy development

* Global Opening and Closing are joined by all participants; dates are subject to change
** MENA (I – Africa PF) includes Morocco, Egypt, Djibouti, Sudan, Somalia, Tunisia, South Sudan, Algeria, Mauritania, Djibouti, Eritrea; MENA (II – Asia PF) includes, Iraq, Syria, Jordan, Lebanon, Yemen, Palestine
### Illustrative topic groupings for PF breakout group discussions

**Defining our focus**

<table>
<thead>
<tr>
<th>Delivering against HIV, TB and malaria</th>
<th>Integration and systems for health</th>
<th>Adapting to a changing environment</th>
<th>Equity, human rights, gender and most vulnerable</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global and regional aims, progress and challenges</td>
<td>UHC/PHC integration</td>
<td>GHS including pandemic preparedness / AMR / insecticide / product resistance / One Health</td>
<td>Strengthening focus on equity, human rights, gender and the most vulnerable (e.g. KVP and AGYW)</td>
</tr>
<tr>
<td>Regional priorities and key areas of focus (e.g. HIV prevention; services for KVP)</td>
<td>Cross-health / cross-sector collaboration and integration</td>
<td>Climate change</td>
<td>Addressing structural barriers</td>
</tr>
<tr>
<td></td>
<td>Governance integration (incl. CCMs)</td>
<td>Fragility, migration, displacement</td>
<td>Reducing health inequities</td>
</tr>
<tr>
<td></td>
<td>Social determinants of health</td>
<td></td>
<td>Meaningful participation</td>
</tr>
<tr>
<td></td>
<td>Quality of care</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Achieving our goals**

- Data driven programming at all levels
- How GF model can be more catalytic by context
- Sustainability/ transition support
- Managing risk aversion as barrier to impact

- Strengthening community and civil society engagement and leadership of responses
- Strengthening partnership model to improve program effectiveness
- Private sector engagement
- New partnerships for (e.g. GHS)
- Country ownership

- Domestic resource mobilization
- Resourcing our aims (including global health security)

- Market shaping
- Procurement
- Bringing innovations to scale

---

- **Topics for discussion will be continually updated** based on evolving SC, Board & partnership input and evidence
- The agenda will need to ensure flexibility to address interlinkages between topics and new topics that emerge during PF
- Consider grouping topics for PF discussion: by those that look at defining the focus of the next Strategy, and what is needed to achieve these goals
- Illustrative groupings for such discussions listed below (based on input to date), but will evolve over time
## Illustrative high-level outline and approach

### Global Opening

**Global welcome address**
- Board, SC and Secretariat Leadership
- Government and community representatives from each of the regions

**Panel: The global context - where do we stand?**
To contextualize the PFs, experts and partners from across the Global Fund partnership discuss where we stand with a decade to go on the 2030 goals, and how global developments including COVID-19 affect progress.

**Partnership Forums overview**
Brief overview of the three regional PF, the focus topics, and how this will be brought back together in a global closing and feed into the Strategy process.

### Regional 3 - Day Partnership Forums

#### Day 1
- Regional opening
- Overview of key topics for discussion and summary of input to date
- A virtual Partnership Forum: How we will work together (IT briefing)
- Breakout groups focus on defining the role of the Global Fund and their regional priorities for the four ‘Defining our focus’ topics

#### Day 2
- Breakout groups focus on the what and how for the four ‘Achieving our goals’ topics
- Session to discuss interlinkages between topics and address new topics that emerge during the PF

#### Day 3
- Breakout groups refine and prioritize recommendations for each of the eight topics
- Regional closing

### Global Closing

**Panel: Reflection on emerging topics and trends**
Rapporteurs discuss the emerging topics from the three PFs and reflect on the global response going forward.

**Closure and next steps**
Brief summary of key recommendations brought forward 3 PFs, explanation of next steps in the Strategy development process and thanking participants for their contributions.
- Board, SC and Secretariat Leadership

- The agenda includes flexibility on day 2 to discuss interlinkages and discuss new topics that have not previously been highlighted.
- The PFs have an equal status, with questions and facilitation consistent across all three PFs. A read-out will be shared after each PF.
## Strengthening meaningful PF engagement through virtual format

Pre-meeting preparation, inclusive participation and facilitating collaboration and idea exchange

### Preparation and wide-engagement in PF run-up

- **Pre-meetings for Communities and Civil Society** PF participants, as well as wider Constituencies and partners to be **held well in advance** (e.g. mid-Jan) rather than the day before the PF to allow participants to **fully prepare**, and strategize with their constituencies before the PF
  - Background **evidence packs on topics** for PF discussion to be **provided in advance** (in relevant languages) to assist with preparations
  - **Global Opening and Closing Sessions** - Brings all regions together to build momentum, common discussion and concurrence around recommendations for Strategy development

### Ensuring meaningful and inclusive participation

- **An inclusive virtual platform** (with possibility to connect via phone)
- **Live interpretation**
- **IT support** and trainings to participants
- **Support for connectivity** (funds to support internet or phone access)
- **Safe space environment** (platform security, clarity on recording, meeting design and facilitation, clear rules of engagement)
- **Early availability and translation** of pre-read materials
- **Effective facilitation** (supported by rapporteurs, knowledgeable in global and regional health and development matters, experience with virtual facilitation)

### Facilitating increased collaboration and idea exchange through innovative tools

- **A ‘Q&A space’** where participants can park questions
- **Strategic spaces for participants to come together:**
  - **Topic booths:** Virtual booths on strategy development topics hosted by topic rapporteurs
    - Participants can ‘visit’ the booth to exchange with others on topics and obtain relevant materials
    - Secretariat can be present at the booths to be called upon as a resource on specific topics
    - Outcomes of each breakout session are shared in the booths for participants to view
  - **Book a room:** Participants can invite others for a bilateral meeting
Key Questions on illustrative PF Approach

- Based on experiences and lessons from past PFs, will the illustrated approach for structuring the PF sessions be effective in bringing together the wide range of partnership voices around the table to determine the future aims of the GF Strategy and key areas of focus needed to achieve these aims?
  - Are there other approaches that could be considered?

- What other ideas and best practices could be considered for supporting engagement, meaningful participation and leveraging innovative technological approaches to support momentum around Strategy development?
Annex
Evolving List of Strategy Development Topics
To be continuously updated based on SC, Board and partnership input and evidence

1. Requires substantive discussion to guide Strategy direction
   - Role in RSSH/ UHC
   - Role in GHS
   - Partnership Model

2. Agreed GF strengths to build on
   - Community and civil society engagement and leadership of the response
   - Equity, human rights, gender
   - Climate change adaptive
   - Key disease challenges e.g. HIV prevention; services for KVP
   - Social determinants of health
   - Data driven programming at all levels
   - Quality of care
   - Integration (programmatic, governance)
   - Sustainability, transition and domestic resource mobilization
   - Risk aversion as barrier to programmatic impact
   - Country Ownership

3. Areas suggested by SC/ Board where further focus may be needed
   (to be further evolved based on input through SC & Board discussions, Strategy open consultation, SR2020, TRP recommendations etc.)
   - Strengthened Private Sector engagement
   - How GF model can be more catalytic across development continuum
   - Role in bringing innovations to scale
   - Market shaping & procurement
   - Leveraging core GF model strengths for broader health areas (e.g. NCDs, NTDs)

Focus of Fall 2020 SC and Board Discussions: All topics, with focus on 1 and 2

Focus of Partnership Forums: In depth discussions on Strategy aims, the ‘what’ and ‘how’ of all topics (+ others yet to be raised)
Key Input and Evidence to Inform Partnership Forum Discussions

- The Partnership Forums will seek input from representatives from across the GF partnership on the future focus and aims of the Global Fund Strategy towards the 2030 goals in the context of the COVID-19 pandemic.
- Participants will discuss in detail the ‘what’ and ‘how’ of a wide list of Strategy topics to achieve these aims, tailored to regional contexts.
- Topics for discussion will be continually updated based on evolving SC, Board and partnership input and evidence; and the agenda will need to ensure flexibility to address interlinkages and other topics that emerge during the PF.
- Key inputs and evidence to inform topics for Partnership Forum discussions include through:

  **Open consultation**
  - Almost 250 responses to date from individuals and stakeholder groups – input to continue through to PF
  - 109 countries reached, website viewed > 3,200 times, >700 downloads of background documents
  - > 20 stakeholder groups in GF partnership supported with consultations (e.g. GFAN, W4GF, Friends, ACB, Youth Council); CRG topic consultations to be hosted in Q4 2020; many more being hosted across partnership

  **SC & Board Guidance**
  - Q4 2020 SC and Board Strategy development discussions
  - Other SC and Board meetings, constituency input and constituency statements
  - Constituency consultations: support provided to 24 constituencies, Implementer & Donor Groups

  **TERG, TRP, OIG, wider evidence**
  - TERG SR2020 mid-term Strategy review; TRP recommendations for Strategy development
  - TERG, TRP, OIG reviews and reports; wide-range of evidence from the literature

  **Partners**
  - Input through coordinated partner Strategy consultations, partner reports, strategies and modelling

  **Secretariat**
  - Secretariat consultation underway – gathering team and individual input; as well as topic-specific
6th Partnership Forum: Call for Participant Nominations

**SC14 approval of 6th Partnership Forum dates and Format**

5 October:

**Official Call for Nominations launched by the Secretariat**

Call for Nominations developed in line with the regional groupings and participant methodology principles. Outreach strategy for the Call for Nominations aims to obtain nominations from the stakeholders identified in the participant methodology.

12 October:

**Review of nominations by the Secretariat according to the participant methodology**

Key principles for participant selection:
- Balanced and regional representation
- Balanced representation across sectors and stakeholder groups
- Blend of experienced and new voices
- Approximately 80% from the Global South
- Relevant expertise

6 November:

End of November:

**Issuing of invitations**

Confirm participation and assess participant support needs for meaningful participation.
6th Partnership Forum Participant Selection Methodology: Principles

1) Balanced and strong representation across the eight GF global grant regions, and stakeholders from the Global North

2) Diversified in-country stakeholders, civil society and communities

3) Seeking representation of approximately **80 percent of people from the Global South**

4) Ensuring a **blend of experienced voices** with those who have not had the opportunity to participate through the regular channels

5) Relevant expertise and knowledge, including on cross-cutting matters, to **contribute to discussions on strategy direction**

6) Achieving **participation from across all sectors** – including representation of key populations and vulnerable communities, youth, women, transgender people, people affected by HIV, TB or malaria, those working on health systems and community systems strengthening initiatives, and government representatives from the Global South (including from transitioned countries) representing regional, health & broader development perspectives